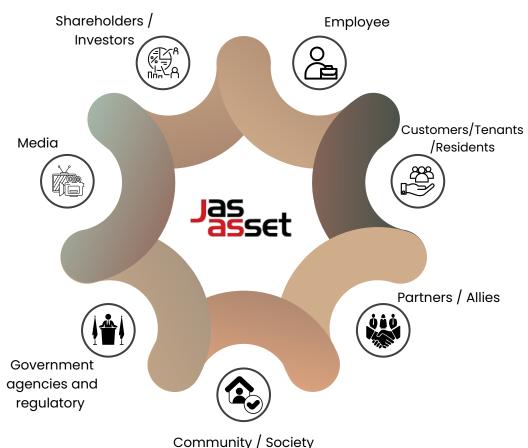




# Analysis of stakeholders in the value chain of the business

JAS Asset Public Company Limited places significant importance on engaging with all stakeholders of the company comprehensively. This includes listening to their opinions, suggestions, expectations, and concerns. The company continuously improves its operations by integrating information, details, and various factors related to both primary and secondary stakeholders. The company is committed to caring for and treating its stakeholders with honesty, transparency, equality, and fairness, in alignment with good governance principles. Additionally, the company prioritizes the communication of transparent and timely factual information, ensuring that the interests of all stakeholders are consistently considered.



### **Stakeholder Management**

1.Identify: Identifying and assessing the importance of stakeholders based on the impact of the group's operations and the level of influence stakeholders have on the group's operations. This includes identifying key individuals responsible for stakeholder management.

2.Analyze: Analyzing the issues of stakeholder groups based on the feedback and concerns received through various communication channels. This involves analyzing the needs, expectations, Customers/Tenants concerns, risks, and opportunities of each stakeholder group to develop management plans and /Residents organizational strategies for maximum effectiveness.

3.Manage: Management should cover all aspects, from planning and developing action plans related to each stakeholder group to ensuring comprehensive responses to identified issues and concerns. Effective communication management is also necessary to create mutual understanding among all parties, along with the development of new approaches or processes to enhance efficiency and build mutual acceptance.

4.Review & Improve: Regularly reviewing and improving by evaluating the performance, reporting the results of stakeholder management, including the scope of operations, impacts, and benefits from the company's actions towards stakeholders. The company will then develop and update action plans and collaborate processes to keep them aligned with current circumstances.



https://www.jasasset.co.th/storage/do cument/cg/stakeholderengagement-th.pdf

Stakeholder Engagement Policy



## Stakeholder management in the business value chain

#### **Communication Channels Expectations** Stakeholder Responses • Business Performance, Growth, and Responsible · Reviewing Company Strategies and Goals to Ensure Fair • Group Investor and Securities Analyst Meetings Shareholders / Investors Investment Returns Information Presentation at Opportunity Day • Ensuring Stability for Shareholders • Evaluating Communication Methods to Help Investors and by the Stock Exchange of Thailand · Opportunity and Risk Management Shareholders Understand Key Issues and Company • Information Presentation at Digital Roadshow • Transparent, Fair, and Good Corporate Governance Management by the Stock Exchange of Thailand **Practices** • Measures for Opportunity and Risk Management • Annual General Meeting of Shareholders • Transparent Communication and Disclosure • Disclosing Transparent and Verifiable Information Annual Report and Sustainability Report Company Website and the Stock Exchange of Thailand Website • Company Investor Relations Channels Complaint/Suggestion Submission Channels • Employee Development, Career Opportunities, and • Developing Employee Development Plans and Clear Career • Annual Report and Sustainability Report **Employee** Growth **Growth Paths Employee Opinion Survey** • Fair Compensation, Benefits, and Treatment Reviewing Employee Compensation and Benefits to Align with Employee Engagement Activities and Special Privilege Creating a Positive Work Environment that Company Performance and Industry Standards Promotes Physical and Mental Well-being • Organizing Activities or Programs to Promote Workplace Well- • Company Website and Social Media Channels • Operating with Transparency, Fairness, and Good Internal Communication Channels **Corporate Governance Practices** • Conducting Engagement Activities Aligned with Corporate Values Complaint/Suggestion Submission Channels • Communicating Policies, Procedures, and Transparent Monitoring Systems Customers/Tenants High-Quality Products and Services with Safe Commitment to Continuously Developing High-Quality and Safe Customer/Tenant/Resident Satisfaction Survey Infrastructure Products and Services at Reasonable Prices Company Website and Social Media Channels /Residents • Enhancing After-Sales Service to Meet Stakeholder Needs • Effective Complaint Management Complaint/Suggestion Submission Channels • Environmental and Social Impacts of Business • Managing Environmental and Social Impacts of Business Operations Operations • Transparent Communication and Disclosure • Disseminating Transparent and Verifiable Information



# Stakeholder management in the business value chain

Stakeholder	Expectations	Responses	Communication Channels
Partners / Allies	Operating with Transparency, Fairness, and in Accordance with Good Corporate Governance Principles	<ul> <li>Fair Procurement Process</li> <li>Communicating Anti-Bribery and Anti-Corruption Policies</li> <li>Communicating Sustainable Procurement Policies to Partners</li> <li>Building Relationships and Collaborations in Business Operations</li> <li>Meetings for Information and Feedback Exchange</li> </ul>	<ul> <li>Annual Report and Sustainability Report</li> <li>Periodic Joint Meetings</li> <li>Company Website / Phone / Email</li> <li>Complaint/Suggestion Submission Channels</li> </ul>
Community / Society	<ul> <li>Supporting Projects and Activities for Social and Community Development</li> <li>Environmental and Social Impacts of Business Operations</li> <li>Transparent Communication and Disclosure</li> </ul>	Development	<ul> <li>Annual Report and Sustainability Report</li> <li>Company Website and Company Social Media Channel:</li> <li>Community and Social Activities</li> <li>Complaint/Suggestion Submission Channels</li> </ul>
Government agencies and regulatory authorities	<ul> <li>Compliance with Relevant Laws, Regulations, and Rules</li> <li>Adherence to Good Governance Principles</li> </ul>	<ul> <li>Strict Compliance with Relevant Laws, Regulations, and Rules</li> <li>Adherence to Good Corporate Governance Principles</li> <li>Cooperation and Support for Various Operations of the Government and Regulatory Authorities</li> </ul>	<ul> <li>Annual Report and Sustainability Report</li> <li>Meetings / Discussions</li> <li>Participation in Seminars and Providing Feedback</li> <li>Participation in Government and Regulatory Networks</li> </ul>
Media	<ul> <li>Conducting Business with Transparency and in Accordance with Good Corporate Governance Principles</li> <li>Compliance with Regulations, Laws, and Rules</li> <li>Environmental and Social Impacts of Business Operations</li> <li>Transparent Communication and Disclosure</li> </ul>	<ul> <li>Strict Compliance with Relevant Laws, Regulations, and Rules</li> <li>Adherence to Good Corporate Governance Principles</li> <li>Management of Environmental and Social Impacts from Business Operations</li> <li>Transparent and Verifiable Information Disclosure</li> </ul>	<ul> <li>Communication through Media-Related Activities, such as Press Conferences, Interviews, and Press Release</li> <li>Annual Reports and Sustainability Reports</li> <li>Company Website and Social Media Platforms</li> <li>Channels for Receiving Complaints/Suggestions</li> </ul>